## **Top-40 competences Procurement 2021**

| Result-oriented  | 52%   | Listening skills   | 129 |
|--|-------|--|-----|
| Being focused on achieving objectives and results, persevering in                |       | Being able to gather important information through verbal                    |     |
| the face of adversity  |       | communication, obtaining clarification by asking questions.                  |     |
| Cooperation  | 49%   | Devotion to quality  | 129 |
| Working with others in order to effectively contribute to a common               |       | Demanding a high quality of provided products and services, and              |     |
| objective.   | 45%   | acting accordingly.  | 119 |
| Negotiating Coming to an agreement in situations in which people have a          | 43 /0 | Creativity Providing original solutions to problems. Coming up with new work | 11, |
| common objective but different interests.  |       | methods and alternative angles.  |     |
| Strategic insight  | 36%   | Innovating   | 119 |
| Setting strategic objectives for the organisation.                               |       | Identifying opportunities to implement changes and improvements.             |     |
| Accuracy   | 28%   | Teambuilding   | 119 |
| Effectively handling detailed information and being consistently                 |       | Encouraging cooperation within the team in order to achieve common           |     |
| attentive to details.  |       | objectives.  |     |
| Decisiveness   | 27%   | Willingness to change  | 109 |
| Independently making decisions and sticking to them; having the                  |       | Dealing with changes, the ability to relate to the common interest and       |     |
| courage to make firm decisions.  |       | the willingness to act accordingly.  |     |
| Customer focus   | 27%   | Service-oriented   | 109 |
| Identifying and actively responding to clients' wishes and needs.                |       | Being focused on supporting others in achieving their objectives.            |     |
| Organisational sensitivity   | 27%   | Stress resistance  | 89  |
| Recognising the impact of one's own decisions or actions on other                |       | Being able to handle stress.   |     |
| parts of the organisation.   | 26%   | Dutifulness  | 89  |
| Entrepreneurship   | 2070  | Dutifulness  | 0,  |
| Identifying and/or creating new possibilities within new or existing frameworks. |       | Demonstrating commitment to agreements.                                      |     |
| Commercial drive   | 25%   | Drive  | 89  |
| Demonstrating the will and the strength to generate business.                    |       | Drive, passion.  |     |
| Creating support   | 24%   | Situational awareness  | 89  |
| Imagining other people's concerns and involving them in changes.                 |       | Demonstrate being well informed about developments in one's                  |     |
|  |       | environment and effectively using this information for one's own             |     |
|  |       | organisation.  |     |
| Market orientation   | 22%   | Adaptability   | 89  |
| Demonstrate being well informed about developments in the market.                |       | Purposefully adapting actions to different individuals.                      |     |
| Performing under pressure  | 21%   | Presenting   | 79  |
| Maintaining an effective performance under pressure, or when faced               |       | Presenting one's own point of view in such a way that the information        |     |
| with setbacks or disappointment.   |       | is conveyed effectively.   |     |
| Structuring  | 18%   | Assertiveness  | 7%  |
| Applying, implementing and maintaining structure in day-to-day                   |       | Effectively standing up for oneself.   |     |
| business.  |       |  |     |
| Helicopter view  | 18%   | Motivating   | 69  |
| Maintaining an overview of the situation, and taking some distance in            |       | Stimulating employees to display desirable behaviour or perform the          |     |
| order to create an overview.   | 18%   | desired activities.  | 59  |
| Planning Systematically organising activities and setting time frames, setting   | 1070  | Delegating Delegating work in an understandable, structured and verifiable   | 3,  |
| priorities.  |       | manner.  |     |
| Social skills  | 17%   | Personal development   | 49  |
| Being able to successfully establish contact with others.                        |       | Being aware of one's own strengths and weaknesses: consciously               |     |
| ·  |       | working on personal development.   |     |
| Persuasiveness   | 16%   | Directing  | 49  |
| Presenting ideas and opinions with arguments and eloquence in                    |       | Directing others, taking charge.   |     |
| order to reach an agreement.   | 450/  |  | -   |
| Integrity  | 15%   | Vitality   | 39  |
| Complying with generally accepted standards in activities related to             |       | Lively and enthusiastic demeanour.   |     |
| the position.  Initiative  | 15%   | Sensitivity  | 39  |
| Identifying opportunities and taking action.                                     | 1370  | Recognising and responding to other people's motives and feelings.           | 5   |
| Flexibility  | 15%   | Analysing people's motivations   | 39  |
| Being able to change one's own behaviour or approach in order to                 |       | Finding out other people's perspectives.                                     | - / |
| achieve a certain objective.   |       | i maing out other people's perspectives.                                     |     |
| Analysing and forming opinions   | 13%   | Providing feedback   | 29  |
| Being focused on examining matters in a systematic way.                          | 1070  | Giving scope to employees by sharing one's views on their                    | ۷.  |
| Doing roodsod on chairming matters in a systematic way.                          |       | Civing scope to chiployous by sharing one s views on their                   |     |



performance.